FILE: AD-R1

In pursuit of its philosophy and mission, the Board holds the following beliefs:

We believe that a successful student . . .

- a. Understands that life-long learning is essential for productive and responsible participation in a diverse and changing world.
- Can identify and master knowledge, skills, and attitudes that will benefit him/her throughout life.
- Is motivated and takes responsibility for his/her learning and personal conduct.
- Enrolls in a rigorous academic program of study designed to develop individual talent.
- Must have equal access to a public education that promotes optimal individual growth.
- Utilizes technology to explore a world of ideas and information.

We believe that in an effective classroom, the teacher . . .

- Takes responsibility for the motivation and success of every student he/she teaches.
- Recognizes that every student is unique and has special abilities and interests that must be acknowledged and developed.
- Has a responsibility to engage every student in learning, problem solving, and decision-making. Reflects on his/her teaching practice and provides opportunities for success by using a variety of teaching techniques that meet multiple learning styles.
- Has achieved mastery of content knowledge and teaching skills, and continues to seek opportunities for professional growth.
- Is responsible for modeling good work ethic, citizenship, personal values, and social skills.

We believe that an effective school . . .

- a. Endorses a clear and focused mission which eliminates fragmentation of effort and promotes student achievement.
- b. Provides a safe and orderly environment conducive to teaching and learning and to the development of character and ethical citizenship.
- c. Provides a climate of high expectations that fosters learning and provides quality educational experiences for all students.
- d. Engages in shared instructional leadership that is collaborative and promotes school improvement
- e. Provides opportunities to learn and time on task through interdisciplinary instruction, performance based assessment, and real world application of knowledge and skills.
- Frequently monitors student progress to ensure accountability.
- Encourages and develops family, school and community partnerships.

 Prepares all students to be a University of Maryland System completer, a career/technology education completer, or both.

We believe that an outstanding school system . . .

- Respects the dignity and worth of every individual.
- b. Provides programs and services based on the needs, characteristics, interests, and capabilities of each student.
- Provides an effective principal in every school and an effective teacher in every classroom.
- Offers a challenging, ethnically diverse, multi-cultural curriculum.
- Insists on a results-oriented, data-driven focus which is based on continuous growth and evaluation.
- Defines expectations and holds all personnel accountable for results.
- Ensures that every employee models ethical behavior, exhibits a strong work ethic, and achieves high performance standards.
- Engages in fiscal responsibility to the taxpayer.
- Takes responsibility for recruiting, developing, and retaining qualified, caring, motivated, and competent employées.
- Provides equal opportunity and encouragement for every student.
- Identifies needs and manages resources effectively and efficiently.
- Values diversity.
- m. Provides a competitive salary and benefits package to employees.
- n. Provides effective leadership and supervision at the central office level

EDUCATIONAL PHILOSOPHY

FILE: AD-R2

- We believe that a supportive community . . . a. Recognizes that public education is the foundation of a democratic society.
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- Values education and cherishes children.

 Provides adequate resources and demands excellence.

 Recognizes that all citizens have a stake in public education.

 Is compelled to make an investment in the future of our youth.

 Creates and maintains a stable supportive environment for education.

 Fosters regular and open communication among the home, school, and community.
- Fosters regular and open communication among the norme, solder, and school employees.
 Respects and appreciates students and school employees.
 Actively supports our commitment to challenge all students to achieve their potential.
 Is responsible for establishing values and expectations that support the learning process.